

**Subsidiaries of Hertz Global Holdings, Inc.**

**A. U.S. and Countries Outside Europe**

<b>Companies Listed by Country</b>	<b>State or Jurisdiction of Incorporation</b>
<b>United States</b>	
Hertz Investors, Inc.	Delaware
The Hertz Corporation	Delaware
Brae Holding Corp.	Delaware
Executive Ventures, Ltd.	Delaware
EVZ LLC	Delaware
Hertz Aircraft, LLC	Delaware
Hertz Claim Management Corporation	Delaware
HCM Marketing Corporation	Delaware
Hertz Equipment Rental Corporation	Delaware
CCMG HERC Sub, Inc.	Delaware
Hertz Fleet Funding LLC	Delaware
Hertz Equipment Rental Mexico LLC	Delaware
Hertz Vehicle Financing LLC	Delaware
Hertz Funding Corp.	Delaware
Hertz General Interest LLC	Delaware
Hertz Global Services Corporation	Delaware
Hertz International, Ltd.	Delaware
Hertz Equipment Rental International, Ltd.	Delaware
Hertz Investments, Ltd.	Delaware
Hertz France LLC	Delaware
Hertz Local Edition Corp.	Delaware
Hertz Local Edition Transporting, Inc.	Delaware

Hertz NL Holdings, Inc.	Delaware
Hertz System, Inc.	Delaware
Hertz Technologies, Inc.	Delaware
Hertz Transporting, Inc.	Delaware
Hertz Vehicles LLC	Delaware
Hertz Vehicle Sales Corporation	Delaware
Navigation Solutions, L.L.C.—Joint Venture Owned 65% by The Hertz Corporation	Delaware
Simply Wheelz LLC	Delaware
New ARC LLC	Delaware
<b>Australia</b>	
Hertz Investment (Holdings) Pty. Limited	Australia
Hertz Australia Pty. Limited	Australia
HA Fleet Pty. Limited	Australia
HA Lease Pty. Limited	Australia
Hertz Car Sales Pty. Ltd.	Australia
Hertz Asia Pacific Pty. Ltd.	Australia
Hertz Superannuation Pty. Limited	Australia
Hertz Note Issuer Pty. Limited	Australia
<b>Bermuda</b>	
HIRE (Bermuda) Limited	Bermuda

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### **Companies Listed by Country**

### **State or Jurisdiction of Incorporation**

#### **Brazil**

Car Rental Systems Do Brasil Locacao De Veiculos Ltda.	Brazil
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Hertz Do Brasil Ltda.	Brazil
<b>Canada</b>	
CMGC Canada Acquisition ULC	Ontario, Canada
Hertz Canada Limited	Ontario, Canada
HC Limited Partnership	Ontario, Canada
Hertz Canada Vehicles Partnership	Ontario, Canada
Hertz Canada Finance Co., Ltd.	Ontario, Canada
Hertz Canada (N.S.) Company	Nova Scotia, Canada
Matthews Equipment Limited	Ontario, Canada
Hertz Canada Equipment Rental Partnership	Ontario, Canada
Western Shut-Down (1995) Limited	Ontario, Canada
3216173 Nova Scotia Company	Nova Scotia, Canada
3222434 Nova Scotia Company	Nova Scotia, Canada
<b>Cayman Islands</b>	
Hertz (Cayman Islands) Limited	Cayman Islands
<b>China</b>	
Hertz International Car Rental Consulting (Shanghai) Co., Ltd.	People's Republic of China
Hertz Rent A Car (Beijing) Co., Ltd.	People's Republic of China
Hertz Rent A Car (Shanghai) Co. Ltd.	People's Republic of China
Hertz Equipment Rental Company Limited.	People's Republic of China
<b>Hong Kong</b>	
Hertz Equipment Rental Holdings (H. K.) Limited	Hong Kong
Hertz Hong Kong Limited	Hong Kong
Hertz Rent A Car Holdings (H. K.) Limited	Hong Kong
<b>Japan</b>	
Hertz Asia Pacific (Japan), Ltd.	Japan
<b>Mexico</b>	

Hertz Latin America, S.A. de C.V.	Mexico
<b>New Zealand</b>	
Hertz New Zealand Holdings Limited	New Zealand
Hertz New Zealand Limited	New Zealand
<b>Puerto Rico</b>	
Puerto Ricancars, Inc.	Puerto Rico
Puerto Ricancars Transporting, Inc.	Puerto Rico
Puerto Ricancars Fleet, LLC	Puerto Rico
Hertz Puerto Rico Holdings, Inc.	Puerto Rico
<b>Singapore</b>	
Hertz Asia Pacific Pte. Ltd.	Singapore

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**B. Europe**

<b>Companies Listed by Country</b>	<b>State or Jurisdiction of Incorporation</b>
<b>Belgium</b>	
Hertz Belgium NV	Belgium
Hertz Claim Management bvba	Belgium
<b>France</b>	
Equipole SAS	France
Equipole Finance Services SAS	France
Hertz Claim Management SAS	France
Hertz Equipement Finance SAS	France
Hertz Equipement France SAS	France
Hertz France LLC	France

Hertz France SAS	France
RAC Finance SAS	France
<b>Germany</b>	
Hertz Autovermietung GmbH	Germany
Hertz Claim Management GmbH	Germany
Hertz Germany Fleet GmbH	Germany
<b>Ireland</b>	
Apex Processing Limited	Ireland
Dan Ryan Car Rentals Ltd.	Ireland
Hertz Europe Service Centre Limited	Ireland
Hertz Fleet Limited	Ireland
Hertz Finance Centre Limited	Ireland
Hertz International RE Ltd.	Ireland
Hertz International Treasury Limited	Ireland
Probus Insurance Company Europe Ltd.	Ireland
<b>Italy</b>	
Hertz Fleet Italiana Srl	Italy
Hertz Claim Management Srl	Italy
Hertz Holdings South Europe Srl	Italy
Hertz Italiana SpA	Italy
Hertz Italy Holdings Limited	Italy
Hertz Funding Srl	Italy
<b>Luxembourg</b>	
Hertz Luxembourg, SA	Luxembourg
<b>Monaco</b>	
Hertz Monaco, SAM	Monaco

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<b>Companies Listed by Country</b>	<b>State or Jurisdiction of Incorporation</b>
<b>The Netherlands</b>	
Hertz Holdings Netherlands B.V.	The Netherlands
International Fleet Financing No. 1 BV	The Netherlands
Hertz Claim Management B.V.	The Netherlands
Stuurgroep Holland B.V.	The Netherlands
Hertz Automobielen Nederland B.V.	The Netherlands
Van Wijk Beheer B.V.	The Netherlands
Van Wijk European Car Rental Service B.V.	The Netherlands
Stuurgroep Fleet (Netherlands) B.V.	The Netherlands
Stuurgroep Holdings C.V.	The Netherlands
<b>Spain</b>	
Hertz Alquiler de Maquinaria SA	Spain
Hertz Claim Management SA	Spain
Hertz de Espana SA	Spain
Simply Wheelz SL	Spain
Quilovat S.L.	Spain
<b>Switzerland</b>	
Hertz GmbH	Switzerland
Hertz Claim Management GmbH	Switzerland
S.I. Fair-Play GmbH	Switzerland
Zuri-Leu Garage GmbH	Switzerland
<b>United Kingdom</b>	
Hertz Holdings UK Limited	United Kingdom

Hertz Holdings III UK Limited	United Kingdom
Hertz Holdings II UK Limited	United Kingdom
Hertz (UK) Limited	United Kingdom
Hertz Fleet UK Limited	United Kingdom
Daimler Hire Limited	United Kingdom
Hertz Car Sales Ltd.	United Kingdom
Hertz Rent A Car Limited	United Kingdom
Hertz Europe Limited	United Kingdom
Hertz Claim Management Limited	United Kingdom